

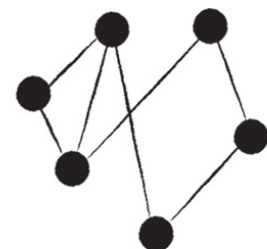
UNCG 2023

Collaborative Governance in Action: On the Ground in Virginia



October 26-28, 2023
Charlottesville, VA

Join the University Network for Collaborative Governance at our annual conference to learn about innovations and lessons learned across a rich array of collaborative governance teaching, scholarship, and practice.



UNCG
UNIVERSITY
NETWORK for
COLLABORATIVE
GOVERNANCE

Hosted by:



**INSTITUTE for
ENGAGEMENT & NEGOTIATION**
Shaping Our World Together

For More Information:

<https://www.kitchentable.org/annual-conference>

CONFERENCE THEME

UNCG will be meeting in-person this year on October 26 - 28, 2023, in Charlottesville, Virginia. The UNCG Conference will bring UNCG members and friends together to explore on-the-ground examples of how collaborative governance approaches are being applied in Virginia. We will spend time visiting the sites of some of these projects and engaging in discussions with participants. We anticipate that the examples and our location will also present the opportunity for attendees to engage in lively discussion about how collaborative governance fits in with democratic practices and what challenges it poses.

Attendees will also showcase their own work through Lightning Talks and Concurrent Sessions.

In addition, as an aspect of alternative educational offerings during the conference, there will be behind-the-scenes field trips about collaborative governance initiatives involving the descendants of enslaved laborers at UVA and also at James Madison's Montpelier, among other local offerings for exploration.

<https://uncg-2023.eventbrite.com>

UNCG 2023 CONFERENCE SCHEDULE

THURS
OCT 26

- 1:00PM** STEERING COMMITTEE LUNCH MEETING (UVA - IEN OFFICE CONFERENCE ROOM)
 - 2:30PM** SHUTTLE TO MONTPELIER
 - 3:30PM** MONTPELIER TOUR
 - 5:30PM** SHUTTLE TO CHARLOTTESVILLE
 - 6:30PM** DINNER AT KARDINAL HALL AND OPENING REMARKS FROM LOUIS NELSON
-

FRI
OCT 27

- 9:00AM** WELCOME
 - 9:15AM** DEMOCRACY AND COLLABORATIVE GOVERNANCE ACTIVITY
 - 10:30AM** WALK TO MEMORIAL TO ENSLAVED LABORERS
 - 10:45AM** MEMORIAL TO ENSLAVED LABORERS VISIT
 - 11:45AM** WALK TO NEWCOMB HALL
 - 12:00PM** LUNCH PANEL: GROWING AN EQUITABLE REGIONAL FOOD SYSTEM
 - 1:30PM** LIGHTNING TALKS
 - 2:30PM** BREAK
 - 2:40PM** REPORT FROM UNCG SUMMER 2023 RETREAT
 - 3:00PM** CONCURRENT SESSIONS
 - 4:30PM** WRAP UP
 - 5:30PM** DINNER- DAIRY MARKET
-

SAT
OCT 28

- 8:30AM** BREAKFAST / UNCG ANNUAL BUSINESS MEETING
- 9:30AM** CONCURRENT SESSIONS
- 10:50AM** BREAK
- 11:00AM** LIGHTNING TALKS
- 12:00PM** LUNCH PANEL: DEMOCRATIC PRACTICES AT THE INTERSECTION OF PAST & PRESENT
- 1:15PM** CLOSING
- 1:30PM** ADJOURN

THURSDAY OCTOBER 26 CONFERENCE SCHEDULE

1:00PM STEERING COMMITTEE LUNCH MEETING (UVA - IEN OFFICE CONFERENCE ROOM)

1 Morton Dr, Charlottesville, VA 22903
Suite 301 (Next to Bodos on Emmett St)

2:30pm SHUTTLE TO MONTPELIER

Depart from 1 Morton Dr, Charlottesville, VA 22903
(Next to Bodos on Emmett St)
Free parking is available

3:30pm MONTPELIER TOUR AND VISIT ARCHAEOLOGISTS CHRIS PASCH AND LIZ MCCAGUE 11350 CONSTITUTION HIGHWAY MONTPELIER STATION, VA 22957

Montpelier is a memorial to James and Dolley Madison and the Enslaved Community, a museum of American history, and a center for constitutional education that engages the public with the enduring legacy of Madison's most powerful idea: government by the people. At Montpelier, guests can see active archaeology sites that provide essential evidence for understanding how the Madisons and those in the Enslaved Community lived, engage with our Interpretive Staff on tours, visit the Madison family cemetery and the Montpelier Burial Ground, or enjoy a walk through the old-growth forest.

We will be joined by archaeologists Chris Pasch and Liz McCague, who will share development of the exhibition "The Mere Distinction of Colour," which tells a story of the enslaved community at Montpelier and their descendants.



5:30pm SHUTTLE TO CHARLOTTESVILLE

Return to 1 Morton Dr, Charlottesville, VA 22903

KARDINAL HALL

722 PRESTON AVE, CHARLOTTESVILLE, VA

Kardinal Hall is a modern take on an Alpine-inspired beer hall & garden. Located in the historic art-deco Coca-Cola building built in 1939, the repurposed warehouse & bottling plant is situated in the Midtown area of Charlottesville, Virginia.

Parking is available in front of the restaurant and on the street across from Kardinal Hall (across Preston Ave) on Forest St. The Region 10 Lot behind Kardinal Hall is available for guest parking after 5:30pm.

6:30pm DINNER AND WELCOME

Opening Remarks: Louis Nelson, Vice Provost for Academic Outreach, University of Virginia

Louis P. Nelson is Professor of Architectural History and the Vice Provost for Academic Outreach. He is a specialist in the built environments of the early modern Atlantic world, with published work on the American South, the Caribbean, and West Africa, and is a leading advocate for the reconstruction of place-based public history.

At UVA and in Charlottesville, this work has taken the form of scholarship that contextualizes the four monuments installed at the height of Jim Crow segregation, walking tours and movies that seek to disseminate a broader understand of how racism is inscribed in the local landscape, a university renaming commission, partnership on a new website for and a narrative interpretation of the new Memorial to Enslaved Laborers, and co-editing both a digital series on UVA and the History of Race and Educated in Tyranny: Slavery at Thomas Jefferson's University. He was also the lead author and co-PI on Race, Place and Equity, a \$5M Andrew Mellon Foundation funded grant.

Nelson has also had an impact on public interpretation beyond his hometown. In the summer of 2020, he was awarded funding for "Recovering Erased Histories" another Andrew Mellon grant supporting three team-led and community-engaged field schools to document African American cultural landscapes. He is part of the advisory team for an NEH funded initiative to extensively revise the interpretation of the Hermann-Grima House in New Orleans. He has also argued for the preservation of the damage to the US Capitol building from the January 6 insurrection as an important threshold in the history of American Democracy.

FRIDAY OCTOBER 27 CONFERENCE SCHEDULE

**UNIVERSITY OF VIRGINIA, NEWCOMB HALL
180 MCCORMICK RD, CHARLOTTESVILLE, VA 22903**

Parking: Central Grounds Garage under University Bookstore at 400 Emmet Street is near Newcomb Hall.
Hourly parking paid via the ParkMobile app.

9:00 AM WELCOME - COMMONWEALTH ROOM 388
Dean Ian Solomon, UVA Frank Batten
School of Leadership and Public Policy

9:15 AM COLLABORATIVE GOVERNANCE AND
DEMOCRACY ACTIVITY
Wendy Willis, Frank Dukes

10:30AM WALK TO MEMORIAL TO ENSLAVED LABORERS
1620 UNIVERSITY AVENUE

10:45AM MEMORIAL TO ENSLAVED LABORERS
EXPERIENCE -
DeTeasa Brown Gathers, Descendants of
Enslaved Communities at UVA

The Memorial to Enslaved Laborers (MEL) acknowledges the work and individual lives of the enslaved African Americans who built the University of Virginia and sustained daily life from its founding. The Memorial's construction on the grounds of the University of Virginia marks a critical moment to address the complex history of the University of Virginia—and of the country. The Memorial to Enslaved Laborers responds to a deep need to address a previously unacknowledged history. By creating a physical place of honor to the enslaved, the Memorial is designed to be a place of healing but also a place of learning and an inspiration for action. The Memorial addresses numerous community perspectives on UVA grounds and across Charlottesville, but especially the descendants of African Americans who built, worked, and lived at the University. Over a decade of work led up to the realization of the Memorial. The making of the Memorial was an effort that involved students, faculty, staff, alumni, the design team, and the local community in Charlottesville and Albemarle.

11:45AM RETURN TO NEWCOMB HALL -
COMMONWEALTH ROOM 388

UNIVERSITY OF VIRGINIA, NEWCOMB HALL

180 MCCORMICK RD, CHARLOTTESVILLE, VA 22903

**12:00PM LUNCH SPONSORED BY UVA DINE
COMMONWEALTH ROOM 388**

**A UNIQUE UVA-AFRICULTURE-ARAMARK-4P-LOCAL FOOD HUB
COLLABORATION: GROWING AN EQUITABLE REGIONAL FOOD
SYSTEM WITH INSTITUTIONAL PURCHASING POWER TO
SUPPORT BIPOC FARMERS**

How might universities use their institutional procurement power to support sustainability goals while also supporting regional food systems and advancing food equity and justice? One answer might be that it is a “very long game” and takes pounds of persistence and patience by many passionate individuals who bring minds, hearts, and organizations together to work for common cause. Another answer is that it can only happen through collaborative governance. Not one step can be made by forcing or pushing. Participants will learn about how the UVA Sustainable Food Collaborative, a form of collaborative governance, has created a larger sphere of collaborative governance with its community business and NGO partners - Aramark/UVA Dine, 4P Foods (a regional sustainable food distributor), Local Food Hub, and Carter Farms & Africulture, and how, with funding from the UVA Sustainability Committee, the collaboration is pushing and stretching the concept of a bottom-line maximizing profit economical food supply chain into a something different – a more value-driven, relation-building proposition that is seeking to address the historical impacts of racism by supporting and working with BIPOC farmers to meet their needs, reduce barriers, and create advantages for participating in the university institutional food supply chain. Still in its very early stages, the initiative is already bearing fruit. Members of the partnership will share the vision and goal, challenges they've encountered, and innovations and strategies to keep the initiative moving forward.

Tanya Denckla Cobb, Chair, UVA Sustainable Food Collaborative and Director, Institute for Engagement & Negotiation at UVA; Michael Carter, Jr., Executive Director, Carter Farms & Africulture; Tom McDougall (or substitute), Founder & CEO, 4P Foods; Stasia Greenewalt, Director, Grower Services, Local Food Hub; Chef James Vetter, Chef, UVA Dine; Matt Rogers, Regional Vice-President, Collegiate Hospitality, Aramark

Sponsored by: UVA Dine

FRIDAY OCTOBER 27 CONFERENCE SCHEDULE

UNIVERSITY OF VIRGINIA, NEWCOMB HALL
180 MCCORMICK RD, CHARLOTTESVILLE, VA 22903

1:30 PM LIGHTNING TALKS - COMMONWEALTH ROOM 388

Right-sizing Engagement for Scottsville's Comprehensive Plan (Lincoln Landon Lewis & Javier Raudales)

The Good Stuff: Inviting Joy into Community Engagement Processes (Wendy Willis & Sarah Giles)

Navigating Inclusivity & Sponsor Influence on Beyond Net Zero Carbon Advisory Committee (Tye Ferrell)

Teaching the Ethical and Communicative Practice of Collaboration (Renee Heath)

2:30PM BREAK

2:40PM REPORT FROM UNCG SUMMER 2023 RETREAT

**UNIVERSITY OF VIRGINIA, NEWCOMB HALL
180 MCCORMICK RD, CHARLOTTESVILLE, VA 22903**

3:00 PM CONCURRENT SESSIONS

Tragedy of the Resilience Commons: A Regional Resilience Equity Workgroup - An Experiment in Collaborative Governance for Meaningful Action (Tanya Denckla Cobb, Elizabeth Andrews, Chad Lewis, Claire Keener-Eck) - Room 389

This panel discussion will highlight the tragedy of the resilience commons: when everybody is responsible for their community's resilience, there's the danger that nobody owns it and therefore it remains unaddressed. This then necessitates a purposive mechanism to help organize community concerns, support community resilience leaders, and help with project implementation to move the needle on resilience. This scenario has played out in numerous ways across the coast, where local governments own the parts of resilience for which only they are solely responsible, such as infrastructure and flooding, which leaves the economic and social elements of resilience for which the entire community is responsible largely unaddressed. The panel will discuss how overcoming the tragedy of the resilience commons is through community-driven, bottom-up collaboration across sectoral boundaries, across the community, and across a region.

Collaborative Governance in China (Kirk Emerson, Lihua Yang, Hong Zhang, Yiran Bai) - Commonwealth Room 388

This panel presents new Chinese scholarship on collaborative governance (CG) on the ground in China through case study research and in laboratory experiments. Key research questions center on the efficacy of CG in China: How CG can be enacted in an authoritarian regime where trust among stakeholders and with the government is low? How can collaborative capacity be strengthened through collaborative learning? and How can centralized power relations shift or evolve to enable cross-sector participation CG? In this panel, three papers will be presented, leaving ample time for full discussion and reflection not only on the potential for CG in China, but how CG experiences in China inform practice and research in the U.S. and other western countries.

FRIDAY OCTOBER 27 CONFERENCE SCHEDULE

**UNIVERSITY OF VIRGINIA, NEWCOMB HALL
180 MCCORMICK RD, CHARLOTTESVILLE, VA 22903**

3:00 PM CONCURRENT SESSIONS

Collaborative Governance in the state of Florida:

**Preparing leaders for democratic practice in a climate of uncertainty (Wendy-Lin Bartels, Jonathan Dain, Jocelyn Peskin)
- Room 376**

This panel features three presentations from the Florida Natural Resources Leadership Institute (FNRLI). We aim to add to discussions about cultivating and sustaining democratic practice on the heels of a global pandemic, following a national reckoning with racial injustice, with climate-change related weather events ravaging communities, and amidst ongoing political polarization. FNRLI fellows and alumni work in multiple sectors. They remain committed to increasing engagement and inclusiveness in decision-making processes while managing conflict among diverse stakeholder groups. We will share foundational aspects of our FNRLI pedagogy and ponder why these teaching methods are needed now more than ever in the Sunshine State. We will also offer a story of adaptation, discussing how we modified our teaching program to COVID conditions while preserving its underlying foundations. Finally, we will share insights from research with alumni on the key barriers that constrain the practice of collaborative leadership in the field of natural resource management.

4:30 PM WRAP UP

DAIRY MARKET

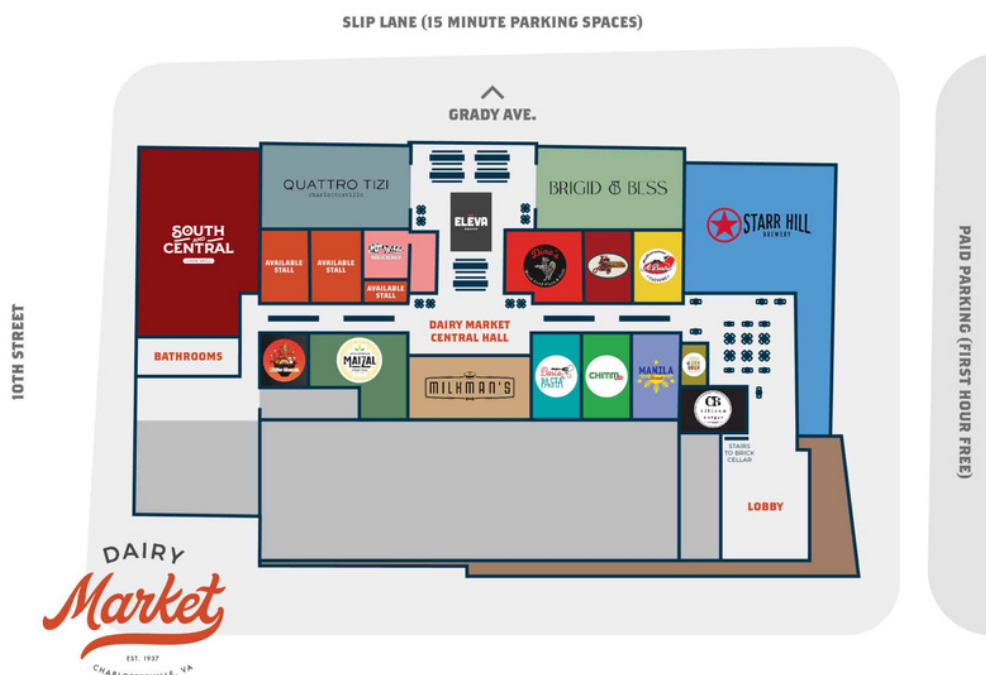
946 GRADY AVE, CHARLOTTESVILLE, VA 22903

5:30 PM DINNER

Join us for dinner at local food market! Grab your dinner from one of the stalls in the market and gather with UNCG attendees for informal networking.

Dairy Market is a food market that brings the celebration of food and beverage together under one roof. Located in the historic Monticello Dairy Building in downtown Charlottesville, Dairy Market is the first market hall concept in Virginia's Central Piedmont. Dairy Market is home to 18 merchant stalls. Dairy Market is extremely proud to bring the National Food Hall Revolution to this treasured landmark, which for decades, Charlottesville residents have been calling their hometown's favorite community gathering place.

Dairy Market has 200 onsite parking spots and offers free 1-hour parking at the kiosk. Paid parking is available after the first free hour for \$2.50/hour. Paid parking is administered by ParkMobile kiosks and via the [ParkMobile app](https://parkmobile.io/) - <https://parkmobile.io/>.



SATURDAY OCTOBER 28 CONFERENCE SCHEDULE

**UNIVERSITY OF VIRGINIA, NEWCOMB HALL
180 MCCORMICK RD, CHARLOTTESVILLE, VA 22903**

Parking: Central Grounds Garage under University Bookstore at 400 Emmet Street is near Newcomb Hall.

Hourly parking paid via the ParkMobile app.

**8:30 AM BREAKFAST & UNCG MEMBERS ANNUAL
BUSINESS MEETING - COMMONWEALTH ROOM
388**

9:30 AM CONCURRENT SESSIONS

Nothing About Us Without Us: Representation & Collaboration on Criminal Sentencing in Washington State (Chris Page, Amanda Murphy) - Commonwealth Room 388

This session explores collaboration, representation, and other democratic practices—through a 2019-2023 task force (legislatively appointed) to review Washington state's criminal sentencing system and recommend changes to promote public safety, reduce complexities & the resulting errors, and improve effectiveness. This presentation on the Task Force is a follow-up from our UNCG session last year. After the Legislature failed to pass bills based on some early consensus recs (declining trust in democratic institutions, anyone?), the group pushed hard to solve difficult issues...until, discussing the most contentious issues, longstanding power dynamics prevailed to prevent them from achieving consensus.

Navigating Levels of Vulnerability and in the Learning Environment (UNCG Teaching / Training Subcommittee) - Room 389

Recently, burnout and fatigue have been widespread across industries, and higher education is no exception. High engagement demands, coupled with staff shortages and exhaustion on the part of communities as a whole, have exacerbated the learning environment resulting in various levels of vulnerability. So how do we as trainers and teachers navigate these levels of vulnerability? How can we use the tools and resources of collaborative governance to help ease these challenges, navigate the vulnerability? This facilitated discussion on burnout will seek to answer the following questions: (1) How has burnout and fatigue impacted our work environments? (2) How has burnout changed our approach teaching and training? (3) Internally, how are we navigating burnout in our own teams?

SATURDAY OCTOBER 28 CONFERENCE SCHEDULE

**UNIVERSITY OF VIRGINIA, NEWCOMB HALL
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9:30 AM CONCURRENT SESSIONS

Building Collaboration with Community Leaders to Address Wicked Problems (Bryna Helfer) - Room 177

During the COVID-19 Pandemic, Arlington County quickly recognized that the lack of trust in Government would potentially be a barrier to helping community members adopt safe practices to limit the spread of the virus; access testing; and willingness to be vaccinated. Arlington County Government quickly formed the Complete Vaccination Committee--modeled after the Census Complete Count Committee, to partner with community leaders who had existing trusted relationships with members of the community, especially communities of color, immigrants, people who do not speak English as their first language and others. This session will highlight the work done during the pandemic, and efforts to continue to maintain and tap community leaders to continue to engage often hard to reach segments of our community.

Collaborative Governance for Health at the Local Level: Partnerships, Process Strategies, and Sustaining Infrastructures (Lisa Blomgren Amsler, Terry Amsler, Lisa-Marie Napoli) - Room 376

In 2020, the Robert Wood Johnson Foundation made grants in six states - including Indiana - in partnership with Public Agenda to support public engagement projects through its Community Voices for Health (CVH) program. Presenters will highlight the design, community-engaged research, products, and outcomes of CVH Indiana model project CVH Monroe County (CVHMC). From 2020-2022, CVHMC conducted a city and county engagement scan, interviews with key stakeholders, convened small group discussions elevating the voices of underserved communities (BIPOC and rural community residents), convened deliberative public meetings, worked with the Monroe County Department of Health on engaging more broadly representative groups for health planning, and worked with its Advisory Council. As part of this work, CVHMC developed an open access toolkit and appendices for other communities to use in replicating the model. In 2023, the Advisory Council evolved into a more permanent body named Monroe County Health Equity Council (MCHEC). In 2023, the Partners Council of CVH Indiana is sharing work products and learning statewide with its membership conferences, and through training, links to the Toolkit and Appendices, and workshops.

SATURDAY OCTOBER 29 CONFERENCE SCHEDULE

**UNIVERSITY OF VIRGINIA, NEWCOMB HALL
180 MCCORMICK RD, CHARLOTTESVILLE, VA 22903**

10:50AM BREAK

11:00AM LIGHTNING TALKS - COMMONWEALTH ROOM 388

Building Collaborative Capacity - Julia Carboni

**An orientations approach to studying deliberative
engagement by social movements - Sergio Guillen Grillo**

We need to talk about conflict - Jordan Katcher

**McClure Center for Public Policy Research in a Flash -
Gina Whitney**

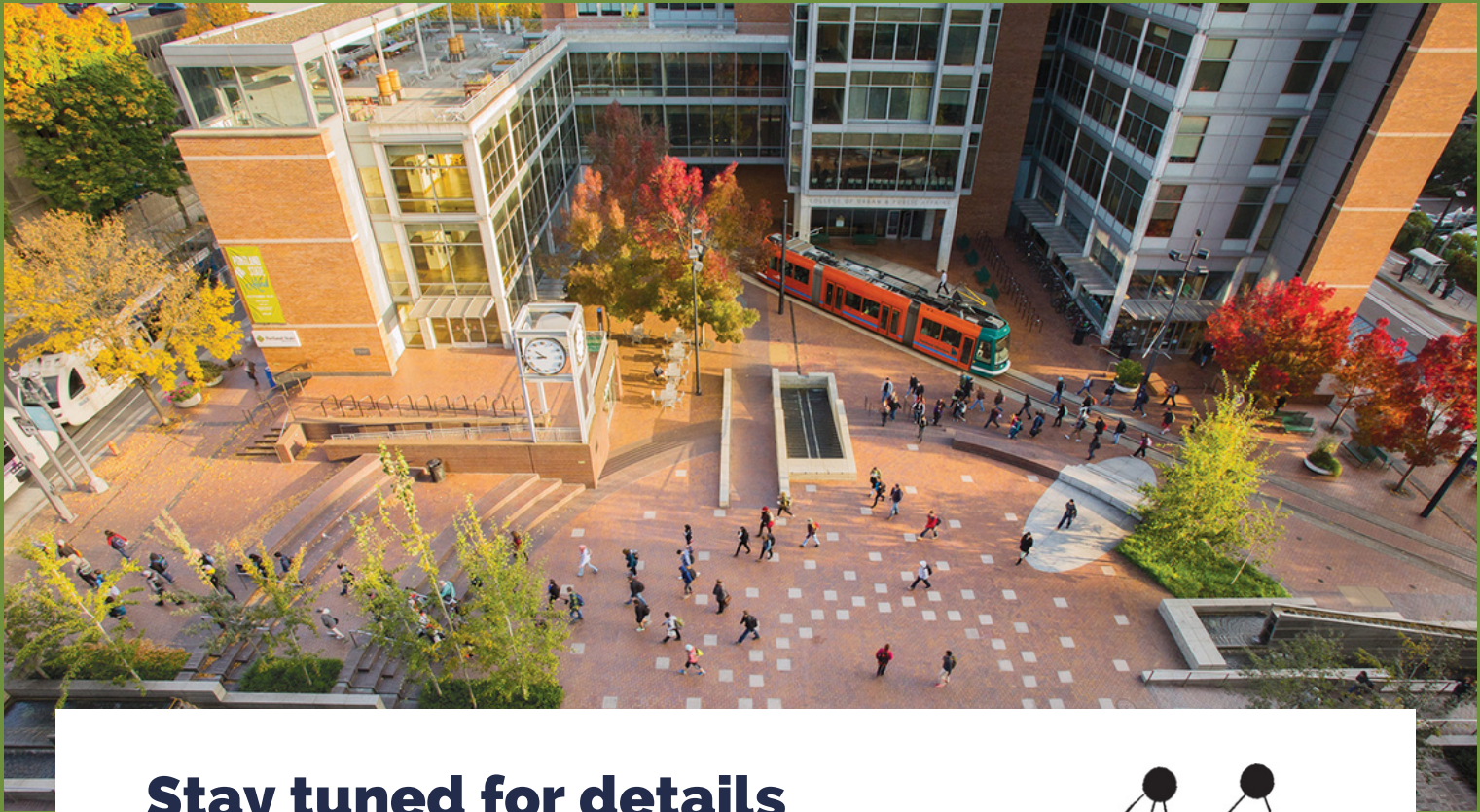
12:00PM LUNCH PANEL - COMMONWEALTH ROOM 388

**Democratic Practices at the Intersection of Past & Present:
Lessons Learned from Collaborative Efforts of the Public
Engagement in Governance Looking, Listening, & Learning
Laboratory - Brian N. Williams, Lidya Niguse, Sarita Kelkar**

This panel discussion will highlight public engagement projects that have been facilitated by the Public Engagement in Governance Looking, Listening, & Learning Laboratory (PEGLLLLab) within the Batten School of Leadership and Public Policy at the University of Virginia. The founder and director of the PEGLLLLab, Prof. Brian N. Williams, along with undergraduate and graduate student RAs of the PEGLLLLab, will share their experiences, observations, and lessons learned from using intentionally inclusive and participatory approaches to assist communities in understanding and addressing deeply divisive issues. During the panel discussion, presenters will offer pedagogical, political, and practical implications for where we go from here in terms of enhancing democratic practices and catalyzing collaborative governance. They will present a pathway forward to align the expectations of a diverse and divided public with the governing institutions that serve them.

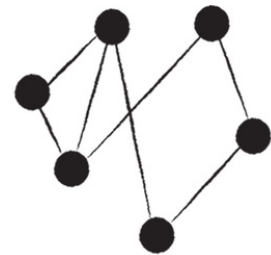
1:15 PM CLOSING / LOOKING AHEAD TO UNCG 2024

UNCG 2024



Stay tuned for details Portland OR

Join the University Network for Collaborative Governance at our annual conference to learn about innovations and lessons learned across a rich array of collaborative governance teaching, scholarship, and practice.



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